

## WRHA BOARD OF DIRECTORS MEETING MINUTES

Approved

**DATE:** Tuesday, December 19, 2017  
**TIME:** 7:30 am  
**PLACE:** WRHA Board Room - 4<sup>th</sup> Floor - 650 Main Street

**PRESENT:** **Board Members**

Karen Dunlop, Chair	Derek Johannson
Bill Baines	Kiran Kumedan
Jan Byrd	Bryce Matlashewski
Victor Giesbrecht	Dr. Judith Scanlan
Raquel Godin (arrived 7:35)	Gord Steeves (left 10:30)
Stuart Greenfield	Shannon Stefanson
Major Catherine Harris	Dr. Alaa Awadalla (arrived 9:40) (ex-officio)
Dawn Daudrich (via conf call 9:00-11:00)	

**Management Members**

Réal Cloutier	Dr. Bruce Roe
Ingrid Botting	Shelley Hopkins
Dan Ryall	Leah Janzen
Lori Lamont	Lorri Dahl, Recorder

**REGRETS:** Donald Lepp

**GUESTS:** Dr. Mike Harlos  
Dr. Kim Wiebe

---

### 1. Call to Order

The Chair called the meeting to order at 7:31 a.m.

### 2. Statement of Acknowledgement of Indigenous Ancestral and Territorial Lands

Gord Steeves read the Statement of Acknowledgement of Indigenous Ancestral and Territorial Lands.

### 3. Declaration of Conflict of Interest

There were no conflicts of interest declared, potential or perceived with respect to the discussions anticipated at this Board meeting.

#### 4. Approval of Agenda

Item #7.1.3 was deferred to the next meeting.

*MOVED by Judith Scanlan, SECONDED by Stuart Greenfield, that the WRHA Board hereby accept the agenda, as amended.*

*Carried*

#### 5. Board Chair's Remarks

The Chair reflected on the work of the Board and the management team over this past year and the extraordinary efforts put forward to accomplishing all that has occurred, particularly during the clinical consolidation transition.

The Chair and Dr. Bruce Roe attended the recent IHI (Institute for Healthcare Improvement) National Forum. Learnings from the Forum will be shared with the Board and the QPSI Committee of the Board.

#### 6. Reporting

##### 6.1 Performance Dashboard

A copy of the Performance Dashboard was distributed with the agenda for review and information. The region is meeting the emergency department (ED) and urgent care (UC) wait time targets set for this year, including ED length of stay (LOS). The region continues to work on improving LOS average for inpatients. After a lengthy discussion of the dashboard, the Board asked questions about how the region compares to other jurisdictions and national benchmarks. Management agreed to add national benchmarks to the dashboard.

Management also noted that the region is seeing increased pressure on the EDs due to the arrival of flu season. In response to questions from the Board about how the region is managing the pressure, management responded they will manage the increased visits utilizing planned surge capacity in sites as well as community and long term care.

##### 6.2 Sustainability Plan Financial Update

A copy of the above-noted report was distributed with the agenda for review and information. The region is two months into clinical consolidation and a site-by-site summary was provided. VGH (Victoria General Hospital) is on target for financial and key indicators as anticipated in the planning stages; GH (Grace Hospital) is working on

achieving their numbers; HSC (Health Sciences Centre) and SBH (St. Boniface Hospital) will be reporting shortly; SOGH (Seven Oaks General Hospital) performance is improving to target.

## 7. For Approval

### 7.1.1 Project Tulip

*RESOLVED, subject to and conditioned upon Ministerial approval, pursuant to section 28(2) of The Regional Health Authorities Act the Board approves the lease of real property as follows:*

	<b><i>Property Name and Address</i></b>	<b><i>Landlord</i></b>	<b><i>Tenant</i></b>
1.	<b>Beacon Hill Lodge</b> 190 Fort St. Winnipeg, Manitoba R3C 1C9	AXR (Beacon Hill) Inc. (legal title) AXR Joint Venture Limited Partnership (beneficial title)	AXR Operating (National) LP
2.	<b>Charleswood Care Centre</b> 5501 Roblin Boulevard Winnipeg, Manitoba R3R 0G8	1272273 Ontario Limited (legal title) AXR Joint Venture Limited Partnership (beneficial title)	AXR Operating (National) LP
3.	<b>Heritage Lodge Personal Care Home</b> 3555 Portage Ave. Winnipeg, Manitoba R3K 0X2	AXR (Heritage Lodge) Inc. (legal title) AXR Joint Venture Limited Partnership (beneficial title)	AXR Operating (National) LP
4.	<b>Kildonan Personal Care Centre</b> 1970 Henderson Hwy Winnipeg, Manitoba	K.P.C.C. Management Ltd. (legal title) AXR Joint Venture Limited Partnership (beneficial title)	AXR Operating (National) LP

	R2G 1P4		
5.	<b>Maples Personal Care Centre</b> 500 Mandalay Drive Winnipeg, Manitoba R2P 1V4	P. & M. Management Consultants Ltd. (legal title) AXR Joint Venture Limited Partnership (beneficial title)	AXR Operating (National) LP

*RESOLVED FURTHER, subject to the approval of the Minister, that the Chair and the Interim President and Chief Executive Officer are authorized to sign any such documents as are required to provide Project Tulip Counsel with confirmation of the WRHA Board's approval.*

*MOVED by Derek Johannson, SECONDED by Kiran Kumedan.  
Carried Unanimously*

#### **7.1.2 Compass Group Canada Ltd. - Grace Hospital**

*RESOLVED that the Board approves an Amendment Agreement which amends the Services Agreement between the WRHA and Compass Group Canada Ltd. to provide additional retail food services at Grace Hospital and extends the agreement to July 13, 2032.*

*RESOLVED FURTHER that the Interim President and Chief Executive Officer and the Chief Operating Officer Winnipeg West Health Campus are authorized to sign the Amendment Agreement on behalf of the WRHA.*

*MOVED by Stuart Greenfield, SECONDED by Bryce Matlashewski.  
Carried Unanimously*

On a go forward basis, agreements such as the Compass Agreement, should have the following components built into the agreement: quality metrics/service recognition, provision to mutually review/audit financial statements and a definition of net sales.

#### **7.1.3 Children's Foundation - Variety Centre Heart Clinic**

This item was deferred to the next Board meeting.

#### **7.1.4 CIVP - Renewal**

*RESOLVED that the WRHA Board hereby approves the extension of the lease at 610 Portage Avenue for the Community Intravenous Program for six months, from January 31<sup>st</sup> 2018 to July 31<sup>st</sup>, 2018, and thereafter on a month-to-month basis until January 31<sup>st</sup>, 2019.*

*MOVED by Jan Byrd, SECONDED by Judith Scanlan.*

*Carried Unanimously*

#### **7.1.5 Concordia Hospital and Concordia Foundation - Front Lobby Redevelopment**

*Resolved that the WRHA Board hereby approves that the Concordia Hospital Foundation Inc. proceeds with a project design to redevelop the front entrance of the hospital, as outlined in the briefing note attached, with an understanding that at a later date the project proposal developed comes back to the Board of Directors for approval to proceed.*

*MOVED by Stuart Greenfield, SECONDED by Shannon Stefanson.*

*Carried Unanimously*

#### **7.2 Minutes: WRHA Board Meeting - November 29, 2017**

*MOVED by Derek Johannson, SECONDED by Bill Baines that the WRHA Board hereby accept the Board of Directors Minutes of November 29, 2017.*

*Carried Unanimously*

### **8. Committees of the Board**

#### **8.1 Executive/Governance and Nominating Committee of the Board**

The Committee is reviewing plans for a CEO search process as well as plans for a Board retreat. A more fulsome report will be provided at the next Board meeting.

#### **8.2 First Nations, Metis and Inuit Health Committee of the Board**

No report at this time.

### **8.3 Quality, Patient Safety and Innovation (QPSI) Committee of the Board**

The Committee spent a half day at SBH meeting with the Acting President, the transformation team, and the patient safety team. Some highlights from the visit: the QPSI Committee was provided with learnings on reducing constant care and costs; they attended an ED shift huddle with a multi-disciplinary team; and saw first-hand how measures have been put in place to reduce harm. The Committee appreciated the opportunity to meet with a site and learn from their knowledge and will consider how this work can be translated across the system.

### **8.4 Resources Committees**

A summary of the activities being reviewed by the Resources Committee was provided as follows: eHealth support for over 900 different systems and any issues that the Board needs to be aware of in order to migrate some of those systems to the next level; unfunded positions related to BPSP; assurances received that the region no longer approves unfunded positions; great progress has been made on overpayments including prevention of future overpayments; reviewed the leasing strategy and how the region can work towards reducing the region's foot print. In response to questions from Board members, the Resources Committee will review if there are any pension or other deduction implications as a result of the overpayments. Meetings have been held between HEB (Health Employees Benefits) and the RHAs regarding incorrect employee and employer contributions to the pension plan and how to resolve these issues.

### **8.5 Audit Committee**

A summary of the activities of the committee was provided. Ernst & Young, the region's Auditors, presented the Audit Plan for 17/18 year. The Committee is aware that with the creation of Shared Health Services Manitoba (SHSM), there will be questions on how an internal audit will be conducted going forward. It was noted that risk management will be managed by SHSM. The Audit Committee will need to have an understanding of the region's relationship with SHSM.

A break was taken in the meeting at 8:50 a.m. and reconvened at 9:05 a.m., moving directly from the Open Session to the In Camera Session. The In Camera Session ended at 10:00 a.m. and reconvened to the Open Session.

## **9. MAID Policy - Decision**

The Board Chair and members of Executive Council undertook consultation meetings with faith based hospitals and personal care homes to review the WRHA draft policy that was approved by the WRHA Board in principle on November 27, 2017. Two hour meetings were held with extensive opportunity for questions and feedback on the regional draft policy at each of the two meetings. Consultations were offered to WRHA owned and operated sites and non faith-based organizations, however, the COOs of those sites declined the invitation noting they were in acceptance of the WRHA's draft policy. Changes were made to the policy based on the feedback from the faith based sites, and the revised WRHA draft policy was presented to the Board at today's meeting for approval.

***MOVED by Derek Johannson, SECONDED by Bill Baines that the WRHA Board hereby accept the MAID Policy as presented.***

***Carried Unanimously***

The Chair thanked all staff who worked on the policy, preparing the education for the Board on this subject, and organizing the consultation meetings.

A break was taken in the meeting at 10:10 a.m. and reconvened at 10:18 a.m., moving directly from the Open Session to the In Camera Session. The In Camera Session ended at 11:45 a.m. and reconvened to the Open Session for adjournment.

## **10. Adjournment**

The meeting was adjourned at 11:45 a.m.

## **11. Private Meeting of the Board and the Interim President & CEO - In Camera Session**

A private meeting of the Board and the Interim President & CEO commenced.

## **12. Private Meeting of the Board - In Camera Session**

A private meeting of the Board was held.