

WRHA BOARD OF DIRECTORS MEETING MINUTES

DATE: Tuesday, November 19, 2019
TIME: 7:30 am - 12:30 pm
PLACE: 650 Main St - 4th Floor Boardroom

PRESENT: Board Members

Karen Dunlop, Chair	Wayne McWhirter, Vice Chair
Dr. Nobby Woo, exofficio	Bill Baines
Dawn Daudrich	Shannon Stefanson
Donald Lepp	Jan Byrd (T)
Judith Scanlan	Kiran Kumedan
Jennifer Moncrieff	Catherine Harris

REGRETS: Vera Houle
Krista Williams

Bryce Matlashewski
Gina Trinidad

PRESENT: Management Members

Real Cloutier	Ingrid Botting, Corporate Secretary
Dr. Ainslie Mihalchuk	Scott Sime
Shelley Hopkins	Gary Williment
Terri Kolody (recorder)	

-
- 1. Call to Order**
The Chair called the meeting to order at 7:35 a.m.
Karen Dunlop
 - 2. Statement of Acknowledgement of Indigenous Ancestral and Territorial Lands**
Catherine Harris read the Statement of Acknowledgement of Indigenous Ancestral and Territorial Lands.
 - 3. Declaration of Conflict of Interest**
There were no conflicts of interest declared, potential or perceived, with respect to the discussions anticipated at this Board meeting.
 - 4. In-Camera Session**
The meeting moved from the Public Session to the In-Camera Session at 7:37 a.m. The Open Session reconvened at 11:40a.m.
 - 5. Approval of Agenda**
The agenda was approved with the addition of the following:
8.0 Board Committees
8.1 Chair Resources Committee
8.2 Chair Audit Committee

RESOLVED that the WRHA Board approves the Agenda with the additions identified.

Moved by Judy Scanlan,
2nd by Donald Lepp.
CARRIED

6. **Board Chair's Remarks**
The Board received a verbal report from the Chair on activities and engagements she has undertaken on behalf of the Board.
7. **Reporting and Discussion by Priority Area**
- 7.1. Dashboard Review
- 7.1.1. **Patient Flow**
This item was deferred pending further analysis in context of CIHI annual release.
- 7.1.2. **Quality and Patient Safety**
To assist in its oversight and monitoring role, the Board was provided with a summary of the status of quality and patient safety from clinical leadership which included the following:
- SOGH and Concordia quality and safety monitoring has remained very consistent with no new issues arising.
 - A similar approach to quality and safety monitoring is being worked on in collaboration with St. Boniface Hospital. Workplans are being developed to address focused issues related to improving patient flow at the site.
 - Quality and Safety remains very focused on a number of areas including recognizing deterioration and transitions in care, which is consistent with the regional Quality Plan.
 - The Interim Chief Medical Officer continues to take a very active role in engaging and involving physicians in strategies to address quality and safety improvements in our health care system.
- 7.1.3. **Financial Sustainability**
To assist the Board in its oversight role, the WRHA Board was presented with a summary of the Financial position for WRHA, and a summary of work underway to meet mandate.
- WRHA is measuring and monitoring actual financial performance against a budget plan of expenditures and bottom line financial position
 - The WRHA Board was provided with variance explanations by expense category against budget plan
 - Mitigation strategies are being deployed to ensure the region meets its mandate to balance the operating budget
- 7.1.4. Healing Our Health System Phase II Update
The Board received a status update on the HOHS Phase II plan to assist in its oversight and monitoring of this key transformation project:
- The last of the large transformation changes within WHRA are now complete.
 - The HOHS Phase 2 efforts are currently focused the following key areas including nursing and physician vacancies, ambulance redirections and overall system flow and capacity.

- Mitigation strategies have been identified to address each key risk.
- Intensive patient quality and safety monitoring continues.
- Priority issues initiated include
 - a Physician Workforce Strategy to identify both short and medium term objectives including standardizing the models of care and physician/patient ratios and building leadership capacity within the physician workforce
 - Work continues on the Nursing Workforce Stabilization project to improve recruiting strategies and processes for hiring nurses.
 - Building on the successful model used at the Seven Oaks Hospital, the WRHA is working collaboratively with St. Boniface Hospital to focus on priority areas consistent with their role as an acute site, including Emergency, Medicine, Cardiac, Rehab, Patient Access and Transition.

7.1.5. Community Health Assessment Report

The WRHA Board was presented with an update on the Community Health Assessment Report (CHA), which is soon to be released in early December 2019. The CHA is a key source of information on the health status and needs of the population produced every five years under the RHA Act. The Board will have further discussion at a future meeting focused on the analysis and findings. This is a key report for strategic direction setting and to support the Board in its oversight role.

Information will be available on WRHA website and Board will be notified when available. An interactive tool is being developed to access comprehensive data.

8. **Governance - Board Committees**
8.1. **Chair of Audit Committee**

Wayne McWhirter recused himself for this item

RESOLVED that the WRHA Board hereby appoints Wayne McWhirter as the Chair of the Audit Committee of the Board of Directors of the Winnipeg Regional Health Authority

*Moved by Bill Baines,
2nd by Shannon Stefanson
CARRIED*

8.2. **Chair of Resources Committee**

RESOLVED that the WRHA Board hereby appoints Bryce Matlashewski as the Chair of the Resources Committee of the Board of Directors of the Winnipeg Regional Health Authority

*Moved by Wayne McWhirter,
2nd by Jennifer Moncrieff
CARRIED*

9. **Consent Agenda**

9.1. Board Committee Reports

9.1.1. Governance & Nominating Committee

9.1.2. First Nations, Metis & Inuit Health Committee

9.1.3. Quality, Patient Safety & Innovation Committee

9.1.4 Resource Committee

9.1.5 Public Minutes - September 24, 2019

RESOLVED that the WRHA Board approve the Consent Agenda items.

*Moved by Judy Scanlan,
2nd by Cathie Harris,
CARRIED*

10. Adjournment

The meeting was adjourned at 11:15 am.

11. Private Meeting of the Board - In Camera Session

A private meeting was held in-camera.

12. Date of Next Board Meeting:

Tuesday, December 17 2019