

WRHA BOARD OF DIRECTORS MEETING In-Camera MINUTES

DATE: Tuesday, April 25, 2023
TIME: 11:00 am - 12:30 pm
PLACE: Teams

PRESENT: **Board Members**
Netha Dyck, Chair
Carole Urias
Brenda McInnes (*virtual*)
Adekunle Ajisebutu
Patti Ramage
Dr. Scott Mundle
Jeff Neufeld
Frank Koch-Schulte

REGRETS: Vanessa Everett, Dawn Daudrich, Dr. Glen Drobot, Mark Stewart, Julie Bubnick

PRESENT: **Management Members**
Mike Nader
Dan Skwarchuk
Tara Lee Procter
Jane MacKay
Dr. Joss Reimer (*arrived 11 am*)
Kerstin Jordan
Mary Anne Lynch
Ingrid Botting (Corporate Secretary)
Scott Sime
Terri Kolody

Conflict of Interest

Frank Koche-Schulte confirmed his role as CEO of Edison Properties, which is in the process of developing assisted living homes for seniors. The Board determined that this was not a conflict of interest for the current meeting, but that if there are agenda items related to assisted living at future meetings, the Board member will recuse himself from the discussion.

13 **In-Camera Session**
RESOLVED that the Agenda be accepted as circulated.

Carried by all

13.1 CEO Report

The CEO provided an update on the St. Boniface Hospital

Redevelopment, indicating that since the last update to the Board, the issue of schedule change due to the delay in construction of the trailers has been resolved, as the ambulatory care physicians are moving into a space in the upper floors of the hospital. The Board was also informed that the region is likely headed into litigation with the Morris Group regarding responsibility for the millwork for the interior of trailers.

The CEO provided the Board with an update on Long Term Care re-developments. In regard to 1476 Portage, the team has submitted a revised addendum to the White Paper, government is reviewing the completed schematic design, and the region is in the process of stakeholder engagement including meetings with Indigenous partners. The Board was reminded that this PCH is targeting the highest needs population. Consideration is being given to expanding the project from 140 beds to 180 beds.

The Board was also informed that a business plan is being worked on for the development of a PCH at Bridgwater, which will include 143 regular PCH beds. The Class C estimate is being worked on and will be ready in the coming weeks.

The Board was also informed of a new partnership between Riverview Health Centre and Convalescent Home to build a PCH on the campus of Riverview. A White Paper is in development, and an MOU has been signed between the two organizations. The plan is for the Convalescent Home assets to be absorbed into the project.

A valuation and due diligence assessment is being completed on Golden West Centennial Lodge. The Board was informed that the WRHA is working collaboratively on this with Salvation Army and government. The intent is for the assessment to go to Treasury Board for approval for funding, and will require WRHA Board approval prior to government submission.

There was lengthy discussion regarding the funds associated with the Parkview closure, and a potential dispute with government over the retention of the operating funds by the region to be re-purposed to high priority projects that will address the needs of the population. The CEO informed the Board that the operating budget for Parkview was \$18 million, and that the Board has received a list of the projects proposed from the CEO.

The Board agreed that the matter is of concern given the pressures on the system to meet the needs of the populations impacted by the closure, and that the claw back of the Parkview funds would be equivalent to a cut to

the Region's baseline funding.

Following the discussion, the Board expressed their support for the CEO to work with the Department to resolve the issue, and reach a mutually acceptable agreement. In addition, the Board passed a resolution to authorize the Board Chair to escalate the issue to the Minister if the CEO and Department discussions do not result in an agreement that was acceptable. The Chair requested that the CEO and Corporate Secretary prepare wording for the resolution, and the Board also agreed to edit the exact wording of the resolution by email following the meeting.

The wording of the resolution was agreed upon by the Board by email, on April 26, 2023.

Resolved - In the absence of Management and the Ministry reaching a mutually agreeable solution with respect to the reduction of the \$17.809M Parkview Place funding (associated with the closure of the facility) from the WRHA's baseline funding, which funding has and continues to be critical to the integrated service delivery model used to meet the needs of PCH residents, the WRHA Board of Directors moves that the Board Chair elevates the Board's serious concerns with the removal of funding directly to the Minister and/or Deputy Minister and articulate the expectation of the Board that these funds be utilized for the high priority projects previously shared with the Ministry that will address the needs of the populations impacted.

Carried by all

13.1.1 WRHA Board Dashboard

The Dashboard was included in the package to assist the Board in oversight and monitoring of key priorities.

13.2 Financial Sustainability

13.2.1 YTD Financial Report and Forecast Report (Dan Skwarchuk)

The CFO presented an update on the year to date financials and forecast report. The Board was informed that as of the end of February, 2023, the Region is forecasting an \$11 million deficit with \$1.3 million in core operations and the balance related to capital. The Board was also informed that as of the end of February, the region booked the equivalent of \$76 million to COVID. There was discussion about the impact of COVID funding decreasing or being eliminated, based on Board members' questions. Assurance was provided by Management that this is a large topic at the Bi-Lateral meetings with Government, and that there

will be further discussion of this at Resources Committee.

13.2.2

Project Blossom Update

Dan Skwarchuk and Mike Nader provided a summary of the proposed settlement with Revera for Board consideration and approval.

The Board was informed that the settlement terms with Revera, contain two elements amounting to \$6.041m in recovery back to the WRHA: 1) Revera reimburse the WRHA in cash an amount of \$3.120m in respect of Parkview Place matters concerning failure to meet occupancy targets; and 2) Revera creates a capital expenditure account in the amount of \$2.921m and be required to make capital investment in Revera facilities up to this value over the following three (3) years, with the understanding that during this period, the WRHA would not flow any capital funds to Revera.

There was lengthy discussion about the risks inherent in Revera meeting the capital investment terms and optimizing the use of the funds. Management responded that they will put together a structure to ensure the investments are of value.

In response to a Board question about the lessons learned from the negotiations with Revera, Management responded that the Service Purchase Agreement Schedules need to be updated, and that the Region is waiting too long to do the financial reconciliation with the PCH's. To make sure that the risks are being mitigated in the future, more thorough lessons learned assessment will be provided for Board review at the June meeting.

RESOLVED that the WRHA Board approves the settlement terms with Revera, containing two elements amounting to \$6.041m in recovery back to the WRHA, which includes that 1) Revera reimburse the WRHA in cash an amount of \$3.120m in respect of Parkview Place matters concerning failure to meet occupancy targets; and 2) Revera creates a capital expenditure account in the amount of \$2.921m and be required to make capital investment in Revera facilities up to this value over the following three (3) years, with the understanding that during this period, the WRHA would not flow any capital funds to Revera

Carried by all

13.3

Governance

13.3.1

Update on AGM Process

This item will be deferred to the June meeting

13.3.2

CEO Regional Goals and Objectives - 2023/24 - for approval

This item was deferred to the June meeting.

13.3.3

CEO Evaluation- update

The process of gathering information from Board and Executive was

undertaken by an external consultant and a report was prepared and received.

Netha Dyck will meet with Mike Nader to review results in the coming weeks.

- 13.5 In-Camera Minutes - February 28, 2023
RESOLVED that the WRHA Board approves the in-camera minutes for February 28 2023.

Carried by all

- 13.5 In Camera - Adjournment
The In-Camera session was adjourned at 12:15 and Management was excused from the meeting.

- 13.6 Board with CEO Session

- 13.7 Board -Only session
The Board only session concluded at 12:30pm, and Management was invited back for a luncheon to thank outgoing Board Chair, Pat Solman, and outgoing Board members Jennifer Moncrieff, and Lauren Stone, for their service.